

'U 0RVWDILJXU 5DKPDQ1V YLVLW WR WKH 8QLYHUVLW\ RI :H
XQGHU WKH 8QLYHUVLW\ RI 0LVVRXUL DQG 6RXWK \$IULFD
HQKDQFLQJ FROODERUDWLRQ EHWZHHQ 80.& DQG P8:& W
GHYHORSPHQW DQG IDFLOLW\ PDQDJHPHQW 7KH YLVLW LQ
DFWLYLWLHV GXULQJ ZKLFK QHZ UHVHDFK RSSRUWXQLW
DQG SRWHQWLDO SDWKV IRUGM \$LQWK SXEOLFRQ L'RQ 5 ZKR DQ

IXUWKHU VWUHQJWKHQLQJ WKLW FROODERUDWLRQ
5HVHDFK 7KUXVWV DQG \$FWLYLWLHV 'XULQJ WKH 806\$(3 9
7KH FROODERUDWLYH UHVHDFK HIIRUWV EHWZHHQ WKH 80
WKH 8QLYHUVLW\ RI :HVWHUQ &DSH 8:& IRFXVHG RQ DGYD
ZLWK D SDUWLFXODU HPSKDVLV RQ HJSDQ & LQHQSHDWLY
GHYLFH FRQILJXUDWLRQ OHG E\ 'U 0RVWDILJXU 5DKPDQ
NQRZOHGJH RI SHURYVNLWH PDWHULDOV JXLGHG E\ 'U &F
7KLV FROODERUDWLRQ DLPHRWRNSWK WKH ERXQGDULHV F

SUHVXUH FKHPL
YDSRU GHSRVLWLRQ &9' DV D VFDODEOH DQG FROVLURQDO
SHURYVNLWH OD\HUV ZLWK HQKDQFHG HQYLURQPHQWDO VV
\$ NH\ IRFXV RI WKH UHVHDFK ZDV WKH GHYHORSPHQW RI D
OHYHUDJH WKH SKHQWV SQDOR\ & L'RNZ FVKKDQVQHLW BQG VWRU

EDVHG RSWRHOHFV
GHYVFWKDW FRXOG HIILFLHQWO\ FDSWXUH DQG VWRUH HQH

&XUULFXOXP 'HYHORSPHQW DQG)DFLOLW\ 0DQDJHPPHQW
,Q DGGLWLRQ WR UHVHDFK WKH FROODERUDWLRQ DOVR
PDQDJHPPHQW \$ MRLQW HIIRUW ZDV PDGH WR FUHDWH D QD
SURYLGH VWXGROHQWYSHUWKLQDQG PLFOR'DQGDDQIDZKULWB
D VLPLODU FRXUVH DW 80.& FRQWULEXWHG KLV H[SHUWLVI
WKDW WKH FX0FPUWKDĐ X: ðc(€Q fj OeaM(€DW 8:&

0D\		LQWHJUDWLRQ ZLW GHYLFHV PLQWXH 4 \$ DQG GLVFXVVL)DFXOW\ SUHVHQWD\	7LPH WI FRQIGUPH 9HQXH" &DWHULQ 'U 5DKPE
-----	--	---	--