



1

---

---

---

---

---

---

---

---

## Equity

Discrimination & Harassment

2

---

---

---

---

---

---

---

---

### Scenario for Equity

Betty has been working for University Hospital's IT department for 15 years and is 57 years old. She reports that her supervisor has made multiple comments about how great it is when "freshblood" gets into the department, since the millennials are not old dogs and *can* learn new tricks. Betty reports that she has requested to attend various IT trainings but is repeatedly turned down and has not received more than a 1% merit raise in 3 years. Betty also reports that new hires are typically between 22-25 years old.

3

---

---

---

---

---

---

---

---

## Equity

**University of Missouri Statement of Non-discrimination, CRR 600.010**

"The University of Missouri does not discriminate on the basis of:

**race,**  
**color,**  
**national origin,**  
**ancestry,**  
**religion,**  
**sex,**  
**pregnancy,**  
**sexual orientation,**

**gender identity,**  
**gender expression,**

## Equity – Discrimination & Harassment

### **Discrimination:** Treating someone differently based on a protected class or status

- A professor not excusing a pregnant student's absence from class despite the absence being medically necessary due to the student's pregnancy.
- An employee is not permitted to dress in religious garb as per the employee's religious beliefs because the employer believes it might send the wrong image to its customers.
- A job applicant is not given an interview because the application indicates that the applicant graduated from college in 1974.

### **Harassment:** Engaging in conduct that creates a hostile environment for another because of their protected class

-

## Title IX

*Title IX of the Education Amendments of 1972*

"No person in the United States shall, on the basis of **sex**, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance."

## Title IX Sexual Harassment





## Investigation Process

Report is made  
Intake by Equity & Title IX Office personnel

---

### **Filing of (Formal) Complaint**

Notice of Allegations provided to known Parties & Investigation plan developed

## Available Process

### Conflict Resolution / Informal Resolution

- Parties must voluntarily agree to use this process in writing
- Available at any time during the process
- Can stop this process at any time and move into the other available processes
- Neutral facilitator will foster dialogue with the Parties to an effective resolution, if possible – includes mediation.
- Never available to resolve allegations that an employee sexually harassed or engaged in sexual misconduct with a student

### Academic Medical Center Process (Title IX)

- Used to resolve Formal Complaints that arise from a University of Missouri Hospital and Clinic or other designated facility
- Process similar to administrative resolution

### Administrative Resolution

- Single or joint decision-maker
- Both Parties must elect to use this process
- Decision-maker can meet with Parties
- Parties may provide questions for decision-maker to ask the other Party
- Decision-maker will render a decision on responsibility and a decision or recommendation on sanction(s)
- Either Party may appeal

### Hearing Panel Resolution

- 3-person decision-maker (majority vote)
- Live hearing with testimony and opportunity for questions to be asked of Parties/witnesses
- Decision-maker will render a decision on responsibility and a decision or recommendation on sanction(s)
- Either Party may appeal

## Available Process

### Administrative Resolution

- Single or joint decision-maker
- Both Parties must elect to use this process
- Decision-maker can meet with Parties
- Parties may provide questions for decision-maker to ask the other Party
- Decision-maker will render a decision on responsibility and a decision or recommendation on sanction(s)
-



## Available Process

### Conflict Resolution / Informal Resolution

- Parties must voluntarily agree to use this process in writing
- Available at any time during the process
- Can stop this process at any time and move into the other available processes
- Neutral facilitator will foster dialogue with the Parties to an effective resolution, if possible – includes mediation.
- Never available to resolve allegations that an employee sexually harassed or engaged in sexual misconduct with a student

### Academic Medical Center Process (Title IX)

- Used to resolve Formal Complaints that arise from a University of Missouri Hospital and Clinic or other designated facility
- Process similar to administrative resolution

### Administrative Resolution

- Single or joint decision-maker
- Both Parties must elect to use this process
- Decision-maker can meet with Parties
- Parties may provide questions for decision-maker to ask the other Party
- Decision-maker will render a decision on responsibility and a decision or recommendation on sanction(s)
- Either Party may appeal

### Hearing Panel Resolution

- 3-person decision-maker (majority vote)
- Live hearing with testimony and opportunity for questions to be asked of Parties/witnesses
- Decision-maker will render a decision on responsibility and a decision or recommendation on sanction(s)
- Either Party may appeal

## Who is Entitled to What Process?

Title IX

Equity

Informal Resolution\*

Hearing Panel Resolution

Academic Medical Center (AMC) Process

Conflict Resolution (Facilitated Dialogue/Mediation)

Administrative Resolution

Hearing Panel Resolution

Facilitated Dialogue/Mediation

Administrative Resolution

Student & Faculty(n)-28C / P 41

**Dismissal & Summary Determination**

