

**UNIVERSITY OF MISSOURI SYSTEM**

**OPERATING BUDGET**

**FISCAL YEAR 2005**

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# **University of Missouri System FY 2005 Operating Budget**

## **Introduction and Overview**

### **Introduction**

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's Current Funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current Funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, as well as related support services. Current Funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

### **Context for Budget Planning**

Budget planning and development for fiscal year 2005 was guided by the policy decisions and planning parameters of the Board of Curators as defined in the University's Strategic Plan, financial planning assumptions, and by the program decision items included in the FY 2005 Appropriations Request for Operations. An increase in tuition of 7.5% was approved for academic year 2005. Expenditure assumptions for planning included the following:

## **FY 2005 Current Funds Budget Summary**

For fiscal year 2005, the University of Missouri's Current Funds expenditure budget totals \$1.9 billion. Of the total Current Funds budget, 87.2% is unrestricted and 12.8% is restricted. The Operations Fund makes up 44.6% of the total Current Funds budget for the University. Table 1 below shows the distribution of the total Current Funds budget for each

Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

State Appropriations at \$434.1 million, comprises the third largest source of Current Funds revenue, contributing 22.7% of the total revenue budget. State Appropriations include \$388.8 million in Operating Funds for the general mission of the University, \$22.6 million for University Hospitals & Clinics, and restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, the Missouri Research and Education



Table 4 shows the percentage distribution of the University's Educational and General expenditure budget by major program classification for each campus and business unit. Primary program activities of instruction, research, and public service make up 47.3% of Current Funds Educational and General expenditures at the University of Missouri.

**Table 4. Percentage Distribution of FY 2005 Current Funds Budgeted Expenditures by Program Classification, by Campus**

	UMC*	Hospital	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Instruction	35.5%	0.0%	45.6%	40.0%	43.0%	0.0%	n/a	28.5%
Research	17.0%	0.0%	8.8%	22.5%	5.8%	0.4%	n/a	10.8%
Public Service	11.3%	0.0%	6.2%	0.9%	7.3%	40.7%	n/a	8.0%
Academic Support	8.5%	0.0%	10.8%	5.4%	12.6%	16.2%	n/a	7.3%
Student Services	3.2%	0.0%	4.6%	8.4%	4.6%	3.7%	n/a	3.1%
Institutional Support	5.0%	0.0%	9.4%	7.4%	7.1%	37.2%	n/a	5.6%
Operation & Maintenance	5.7%	0.0%	6.8%	7.9%	6.3%	1.8%	n/a	4.6%
Scholarships & Fellowships	0.4%	0.0%	0.6%	0.3%	0.8%	0.0%	n/a	0.4%
Auxiliaries	13.4%	100.0%	7.2%	7.2%	12.5%	0.0%	n/a	31.7%
<b>Total Expenditures</b>	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	n/a	100.0%

\*UMC includes University of Missouri Extension

Note: University Wide Expenditures percentages are omitted because Self Insurance Fund contributions are budgeted at a higher level than expenditures to increase reserve levels. This causes the percentage distributions to be distorted.

Table 5. FY 2005 Current Funds Budget by Type of Funds, University of Missouri - Consolidated

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Auxiliaries- State Reporting	Hospital Operating Funds	<b>Total Unrestricted</b>	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	<b>Total Restricted</b>	<b>Total Current Funds</b>
<b>BEGINNING BALANCE</b>	\$161,803,921	\$6,352,649	\$37,337,100	\$34,551,988	\$1,650,459	\$130,915,387	\$372,611,505	\$111,576,912	\$18,343,850	\$129,920,762	\$502,532,266
<b>REVENUES:</b>											
Student Fees	\$435,481,240	\$55,000	-	\$28,267,029	\$13,730,246	-	\$477,533,515	-	-	-	\$477,533,515
Financial Aid	(103,654,624)	-	-	(457,425)	(7,084,297)	-	(111,196,345)	(\$15,961,555)	(\$32,300,000)	(\$48,261,555)	(159,457,900)
Net Student Fees	\$331,826,616	\$55,000	-	\$27,809,604	\$6,645,949	-	\$366,337,170	(\$15,961,555)	(\$32,300,000)	(\$48,261,555)	\$318,075,615
Federal Appropriations	14,836,763	-	-	-	-	-	14,836,763	-	-	-	14,836,763
State Appropriations	388,794,779	-	-	-	-	\$22,554,583	411,349,362	20,780,920	2,000,000	22,780,920	434,130,282
Federal Grants and Contracts	-	-	-	-	-	-	-	-	171,250,000	171,250,000	171,250,000
State Grants	-	-	-	-	-	-	-	-	31,009,250	31,009,250	31,009,250
Other Grants & Contracts	-	-	-	-	-	-	-	-	49,900,000	49,900,000	49,900,000
Gift Income	132,045	5,450	-	3,300	6,057,900	-	6,198,695	25,949,760	-	25,949,760	32,148,455
Recovery of F&A	41,010,551	-	-	-	-	-	41,010,551	-	(39,830,000)	(39,830,000)	1,180,551
Endowment Income	2,658,100	-	-	-	-	-	2,658,100	26,237,582	-	26,237,582	28,895,682
Investment Income	7,385,432	-	\$4,731,299	147,600	541,900	5,784,347	18,590,578	2,120,127	-	2,120,127	20,710,705
Sales & Services-Educ Act/Aux	32,458,669	730,994	-	116,720,080	164,216,046	438,152,375	752,278,164	4,000	-	4,000	752,282,164
Miscellaneous Income	33,191,827	5,101,333	5,000	11,384,873	3,726,458	973,575	54,383,066	2,758,796	1,261,629	4,020,425	58,403,491
<b>TOTAL REVENUES</b>	<b>\$852,294,783</b>	<b>\$5,892,776</b>	<b>\$4,736,299</b>	<b>\$156,065,457</b>	<b>\$181,188,254</b>	<b>\$467,464,880</b>	<b>\$1,667,642,448</b>	<b>\$61,889,630</b>	<b>\$183,290,879</b>	<b>\$245,180,509</b>	<b>\$1,912,822,957</b>
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$518,129,820	\$36,004,005	\$332,176	\$88,588,507	41,119,144	\$165,861,045	\$850,034,698	\$18,143,329	\$94,921,927	\$113,065,256	\$963,099,953
Benefits	123,698,467	9,316,460	90,617	19,642,834	10,014,584	48,416,984	211,179,947	3,974,588	18,416,579	22,391,167	233,571,113
Expense and Equipment											
Other Operating Expenditures	183,959,726	68,005,431	156,985,647	44,540,572	\$102,772,417	183,555,289	739,819,083	41,184,759	62,361,989	103,546,748	843,365,831
Capital Expenditures	30,472,573	2,684,810	-	1,960,353	1,196,485	26,767,769	63,081,990	3,830,747	-	3,830,747	66,912,737



Table 6. FY 2005 Current Funds Budget by Type of Funds, University of Missouri - Columbia\*

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Auxiliaries- State Reporting	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Approps	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$86,559,898	\$4,589,458	-	\$33,274,006	\$2,909,680	-	\$127,333,042	\$68,014,760	\$9,900,000	\$77,914,760	\$205,247,801
<b>REVENUES:</b>											
Student Fees	\$216,964,639	-	-	\$11,139,215	\$1,826,288	-	\$229,930,142	-	-	-	\$229,930,142
Financial Aid	(53,001,772)	-	-	(199,200)	(5,801,919)	-	(59,002,891)	(\$9,867,754)	(\$13,000,000)	(\$22,867,754)	(81,870,644)
Net Student Fees	\$163,962,867	-	-	\$10,940,015	(\$3,975,631)	-	\$170,927,251	(\$9,867,754)	(\$13,000,000)	(\$22,867,754)	\$148,059,498
Federal Appropriations	14,836,763	-	-	-	-	-	14,836,763	-	-	-	14,836,763
State Appropriations	193,564,514	-	-	-	-	-	193,564,514	6,127,125	2,000,000	8,127,125	201,691,639
Federal Grants and Contracts	-	-	-	-	-	-	-	-	108,500,000	108,500,000	108,500,000
State Grants	-	-	-	-	-	-	-	-	20,500,000	20,500,000	20,500,000
Other Grants & Contracts	-	-	-	-	-	-	-	-	26,700,000	26,700,000	26,700,000
Gift Income	-	5,450	-	-	6,057,900	-	6,063,350	7,144,212	-	7,144,212	13,207,562
Recovery of F&A	27,102,454	-	-	-	-	-	27,102,454	-	(26,450,000)	(26,450,000)	652,454
Endowment Income	109,100	-	-	-	-	-	109,100	15,581,612	-	15,581,612	15,690,712
Investment Income	52,701	-	-	147,600	497,900	-	698,201	980,336	-	980,336	1,678,537
Sales & Services-Educ Act/Aux	11,600,517	439,329	-	110,559,485	119,305,728	-	241,905,059	-	-	-	241,905,059
Miscellaneous Income	17,186,108	3,610,932	-	8,990,110	1,940,477	-	31,727,627	376,209	100,000	476,209	32,203,836
<b>0 6 7607 8 190722(0 Td[ 24</b>	<b>185(020090</b>	<b>3,465,470</b>	<b>3,610,932</b>	<b>110,982,495</b>	<b>121,246,105</b>	<b>0</b>	<b>526,363,566</b>	<b>74,868,206</b>	<b>10,000,000</b>	<b>84,868,206</b>	<b>611,231,772</b>

Table 7. FY 2005 Current Funds Budget by Type of Funds, University of Missouri - Hospital

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Auxiliaries- State Reporting	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Approps	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	-	-	-	-	-	\$130,915,387	\$130,915,387	\$2,980,925		\$2,980,925	\$133,896,312
<b>REVENUES:</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Financial Aid	-	-	-	-	-	-	-	-	-	-	-
Net Student Fees	-	-	-	-	-	-	-	-	-	-	-
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	-	-	-	-	-	\$22,554,583	\$22,554,583	-	-	-	\$22,554,583
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	\$1,014,600		\$1,014,600	1,014,600
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment	-	-	-	-	-	-	-	29,000		29,000	29,000
Investment Income	-	-	-	-	-	5,784,347	5,784,347	78,776		78,776	5,863,123
Sales & Services-Educ Act/Aux	-	-	-	-	-	438,152,375	438,152,375	-		-	438,152,375
Miscellaneous Income	-	-	-	-	-	973,575	973,575	-		-	973,575
<b>TOTAL REVENUES</b>	-	-	-	-	-	\$467,464,880	\$467,464,880	1,122,376	-	\$1,122,376	\$468,587,256
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	-	-	-	-	-	\$165,861,045	\$165,861,045	\$222,100		\$222,100	\$166,083,145
Benefits	-	-	-	-	-	48,416,984	48,416,984	57,900		57,900	48,474,884
Expense and Equipment											
Other Operating Expenditures	-	-	-	-	-	183,555,289	183,555,289	461,320		461,320	184,016,609
Capital Expenditures	-	-	-	-	-	26,767,769	26,767,769	19,000		19,000	26,786,769
Internal Sales	-	-	-	-	-	(7,137,076)	(7,137,076)	-	57,900		





Table 10. FY 2005 Current Funds Budget by Type of Funds, University of Missouri - St Louis

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Auxiliaries- State Reporting	Hospital Operating Funds	<b>Total Unrestricted</b>	Restricted Expendable Gifts, Endowments, and State Approps	Restricted Grants and Contracts	<b>Total Restricted</b>	<b>Total Current Funds</b>
<b>BEGINNING BALANCE</b>	\$15,410,930	(\$26,165)	-	\$910,097	(\$1,143,610)	-	\$15,151,253	\$7,597,246	\$1,800,000	\$9,397,246	\$24,548,499
<b>REVENUES:</b>											
Student Fees	\$69,610,509	-	-	\$6,850,722	\$6,459,240	-	\$82,920,471	-	-	-	\$82,920,471
Financial Aid	(10,716,743)	-	-	(215,925)	(659,775)	-	(11,592,443)				



Table 12. FY 2005 Current Funds Budget by Type of Funds, University of Missouri - University-Wide Resources

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Auxiliaries-State Reporting	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Approps	Restricted Grants and Contracts	Total Restricted	Total Current Funds
<b>BEGINNING BALANCE</b>	\$6,781,047	-	\$37,337,100	-	\$0	-	\$44,118,147	\$2,200	-	\$2,200	\$44,120,347
<b>REVENUES:</b>											
Student Fees	-	-	-	-	-	-	-	-	-	-	-
Financial Aid	-	-	-	-	-	-	-	(\$1,500)	-	(\$1,500)	(\$1,500)
Net Student Fees	-	-	-	-	-	-	-	(\$1,500)	-	(\$1,500)	(\$1,500)
Federal Appropriations	-	-	-	-	-	-	-	-	-	-	-
State Appropriations	\$13,459,280	-	-	-	-	-	\$13,459,280	-	-	-	13,459,280
Federal Grants and Contracts	-	-	-	-	-	-	-	-	-	-	-
State Grants	-	-	-	-	-	-	-	-	-	-	-
Other Grants & Contracts	-	-	-	-	-	-	-	-	-	-	-
Gift Income	-	-	-	-	-	-	-	-	-	-	-
Recovery of F&A	-	-	-	-	-	-	-	-	-	-	-
Endowment Income	2,100,000	-	-	-	-	-	2,100,000	1,425	-	\$1,425	2,101,425
Investment Income	24,222	-	\$4,731,299	-	\$1,000	-	4,756,521	75	-	75	4,756,596
Sales & Services-Educ Act/Aux	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	(3,630,000)	-	5,000	-	-	-	(3,625,000)	-	-	-	(3,625,000)
<b>TOTAL REVENUES</b>	\$11,953,502	-	\$4,736,299	-	\$1,000	-	\$16,690,801	\$0	-	\$0	\$16,690,801
<b>EXPENDITURES &amp; TRANSFERS</b>											
Salaries	\$253,906	-	\$332,176	-	-	-	\$586,082	\$0	-	\$0	\$586,082
Benefits	56,644	-	90,617	-	-	-	147,261	-	-	-	147,261
Expense and Equipment											
Other Operating Expenditures	129,873	-	156,985,647	-	\$165,000	-	157,280,520	-	-	-	157,280,520
Capital Expenditures	25,000	-	-	-	-	-	25,000	-	-	-	25,000
Internal Sales	-	-	-	-	-	-	-	-	-	-	-
Employer & Employee Contributions	-	-	(163,290,826)	-	-	-	(163,290,826)	-	-	-	(163,290,826)
Net Expense and Equipment Expenditures	\$154,873	-	(\$6,305,179)	-	\$165,000	-	(\$5,985,306)	\$0	-	\$0	(\$5,985,306)
<b>TOTAL EXPENDITURES</b>	\$465,423	-	(\$5,882,386)	-	\$165,000	-	(\$5,251,963)	\$0	-	\$0	(\$5,251,963)
Mandatory Transfers	(\$352,824)	-	-	-	(\$476,192)	-	(\$829,016)	-	-	-	(\$829,016)
Non-Mandatory Transfers	296,024	-	-	-	286,192	-	582,216	-	-	-	582,216
Internal Transfers	500,500	-	-	-	26,000	-	526,500	-	-	-	526,500
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$909,123	-	(\$5,882,386)	-	\$1,000	-	(\$4,972,263)	\$0	-	\$0	(\$4,972,263)
<b>ENDING BALANCE</b>	\$17,825,426	-	\$47,955,785	-	\$0	-					

## **University of Missouri System FY 2005 Operations Fund Budget Summary**

The Operations Fund expenditure budget for the University of Missouri System for fiscal year 2005 totals \$851.0 million. The State of Missouri normally withholds 3.0% of the gross state appropriations therefore state funds are budgeted at 97.0% of the amount appropriated. Table 13 displays the FY 2005 Operations Fund budget by source of funds and expenditure category.





**Table 15. Percentage Distribution of FY 2005 Operations Fund Expenditure Budgets by Object of Expense, by Campus**

	UMC*	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	61.2%	62.2%	63.8%	58.6%	60.6%	27.9%	61.3%
Staff Benefits	14.6%	14.3%	15.9%	13.8%	15.8%	6.3%	14.6%
Total Compensation	75.8%	76.5%	79.7%	72.4%	76.4%	34.2%	75.9%
Expense and Equipment	22.1%	17.5%	15.8%	21.5%	38.4%	14.3%	21.1%
Capital Expenditures	3.6%	4.4%	4.6%	2.5%	0.7%	2.7%	3.6%
Total Expenditures	101.5%	98.4%	100.1%	96.4%	115.5%	51.2%	100.6%
Transfers	-1.5%	1.6%	-0.1%	3.6%	-15.5%	48.8%	-0.6%
<b>Total Expenditures &amp; Transfers</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

\*UMC includes University of Missouri Extension

As shown in Table 16, Operations Fund Budget by Program Classification, approximately 60% of the recurring expenditures on all campuses are devoted to the primary missions of instruction, research and public service. When academic support is included, this distribution reaches 76.8% at University of Missouri-Columbia, with a total system-wide of 73.1%. Other classifications are Student Services, with a system total of 6.3%, Institutional Support, of 10.8%, Operation & Maintenance of 9.7% and Scholarships & Fellowships of .1%. Most student aid is shown as a reduction of student fee income instead of an expenditure.

**Table 16. Percentage Distribution of FY 2005 Operations Fund Budgeted Expenditures by Program Classification, by Campus\***

	UMC*	UMKC	UMR	UMSL	UM System Admin.	U-Wide Resources	System Total
Instruction	43.2%	55.3%	51.2%	51.8%	0.0%	52.2%	45.4%
Research	11.1%	5.5%	6.1%	3.8%	0.0%	6.9%	8.0%
Public Service	11.1%	1.8%	0.7%	2.6%	21.1%	0.0%	7.6%
Academic Support	11.4%	11.2%	7.7%	16.9%	18.9%	25.4%	12.1%
Student Services	5.7%	5.6%	12.2%	6.5%	5.1%	0.0%	6.3%
Institutional Support	7.1%	11.2%	10.6%	9.2%	52.2%	15.5%	10.8%

Tables A1 through A6 in the appendix present the Operations Fund expenditure budgets by administrative division for each campus and system administrative unit. The tables provide summary totals for Salaries & Wages, Staff Benefits, Other Operating Expenses, Capital Expenditures, and Transfers for each college, school and division.

Tables A7 through A13 in the appendix present the Operations Fund budget by minor program classification (PCS) category for the campuses and system administrative units. The tables provide summary totals for Salaries & Wages, Staff Benefits, Other Operating Expenses, Capital Expenditures, and Transfers.



Table 18 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury Research. These programs are recorded as Restricted Current Funds.

**Table 18. FY 2005 Operating Budget Summary for the Missouri Kidney Program, the Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury Research**

	Missouri Kidney Program Fund 2010	MO Inst of Mental Health Fund 2020	Alzheimer's Research Fund 2030	Spinal Cord Injury Research Fund 2050
<b>BEGINNING BALANCE</b>	\$0	\$0	(\$0)	\$0
<b>REVENUES:</b>				
State Appropriations	\$3,896,271	\$2,230,854	\$209,516	\$375,000
<b>TOTAL REVENUES</b>	\$3,896,271	\$2,230,854	\$209,516	\$375,000
<b>EXPENDITURES &amp; TRANSFERS</b>				
Salaries	\$416,088	\$1,438,074	\$45,060	\$2,000
Benefits	93,976	427,988	11,335	200
Other Operating Expenses	3,386,207	364,792	548	60,000
<b>TOTAL EXPENDITURES</b>	3,896,271	2,230,854	56,943	62,200
<b>TRANSFERS</b>				
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	\$3,896,271	\$2,230,854	\$56,943	\$62,200
<b>ENDING BALANCE</b>	\$0	\$0	\$152,573	\$312,800

Table 19 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

Operations Fund 0000      Restricted Expendable Gifts & E0076d 0000      R28389(e)1(s)7(t)      41ict 12473ric838t      eTd(&)10( 8)-8(abl)- 8 G0.356 Tc 0 Tw 8.3A

Table 20 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS). Both of these operations are agency funds.

**Table 20. FY 2005 University of Missouri Agency Fund Budgets**

	State Historical Society Fund 6030	MOBIUS Fund 6020
<b>BEGINNING BALANCE</b>	(\$0)	\$15,747
<b>REVENUES:</b>		
State Appropriations	\$894,923	\$630,053
Miscellaneous Income	-	1,506,119
<b>TOTAL REVENUES</b>	<u>\$894,923</u>	\$2,136,172
<b>EXPENDITURES &amp; TRANSFERS</b>		
Salaries & Wages	\$594,914	\$494,850
Staff Benefits	162,292	134,995
Expense & Equipment	137,717	1,998,607
Capital Expenditures	-	50,002
Internal Sales & Services	-	(568,881)
Net Expense and Equipment Expenditures	<u>\$137,717</u>	\$1,479,728
<b>TOTAL EXPENDITURES</b>	<u>\$894,923</u>	\$2,109,573
<b>TRANSFERS</b>	\$0	\$0
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<u>\$894,923</u>	\$2,109,573
<b>ENDING BALANCE</b>	<u>(\$0)</u>	\$42,346

Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers
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**Table A2. FY2005, Operations Fund, Original Expenditure Budget, University of Missouri - Kansas City by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
<b>College/School/Division</b>								
VC Institutional Effectiveness								
Institutional Effectiveness	\$241,092	\$48,350	\$49,175	-	\$338,617	(\$18,240)	-	\$320,377
Chancellor								
Chancellor	\$506,383	\$138,141	\$658,605	-	\$1,303,129	\$23,197	-	\$1,326,326
Assoc VC of Public Affairs								
Public Affairs	\$917,639	\$245,424	\$673,956	-	\$1,837,019	(\$204,091)	-	\$1,632,928
Vice Chancellor Student Affairs								
Campus Scholarships & Waivers	-	-	-	-	-	(\$10,000)	-	(\$10,000)
Vice Chancellor Student Affrs	\$5,560,135	\$1,354,695	\$2,020,007	\$75,000	\$9,009,837	73,933	\$575,000	9,658,770
Total VC Student Affairs	\$5,560,135	\$1,354,695	\$2,020,007	\$75,000	\$9,009,837	\$63,933	\$575,000	\$9,648,770
VC Administrative Affairs								
VC Administration & Finance	\$8,634,138	\$2,285,904	\$4,389,428	\$2,920,804	\$18,230,274	(\$75,000)	-	\$18,155,274
Campus Wide								
Campus Accounts	\$85,441	\$21,300	\$5,168,092	-	\$5,274,833	\$2,808,791	\$25,000	\$8,108,624
VC Academic Affairs								
School of Computing & Engr	\$4,393,659	\$1,051,753	\$284,106	-	\$5,729,518	(\$55,700)	-	\$5,673,818
Information Services	3,074,876	845,590	2,907,704	\$1,320,000	8,148,170	1,333,000	-	9,481,170
VC Academic Affairs	1,674,367	448,167	606,339	571,600	3,300,473	(21,569)	-	3,278,904
College of Arts & Sciences	16,244,284	3,310,753	1,839,506	12,965	21,407,508	(1,064,147)	-	20,343,361
School of Biological Sciences	4,291,606	1,143,348	1,001,354	289,706	6,726,014	-	-	6,726,014
School of Business & Pub Admin	4,511,160	1,310,908	525,028	-	6,347,096	(49,000)	-	6,298,096
Conservatory of Music	3,546,323	899,906	246,753	56,330	4,749,312	-	-	4,749,312
School of Dentistry	11,063,003	2,787,394	2,522,066	135,500	16,507,963	(410,700)	-	16,097,263
School of Education	3,970,997	957,185	280,465	60,578	5,269,225	(153,560)	-	5,115,665
Graduate Faculties & Research	559,754	131,508	256,764	-	948,026	(10,000)	-	938,026
School of Law	4,579,620	1,230,781	474,700	581,500	6,866,601	-	-	6,866,601
Libraries	2,921,780	769,847	591,465	1,193,713	5,476,805	-	-	5,476,805
School of Medicine	23,221,506	3,610,849	2,328,617	373,000	29,533,972	-	-	29,533,972
School of Nursing	3,161,243	893,756	818,681	-	4,873,680	(80,000)	-	4,793,680
School of Pharmacy	3,593,015	947,075	831,178	114,900	5,486,168	(306,038)	-	5,180,130
Office of Cultural Events	1,272,442	241,617	454,505	-	1,968,564	-	-	1,968,564
Institute for Human Dev	95,332	29,379	40,289	-	165,000	(165,000)	-	-
Total VC Academic Affairs	\$92,174,967	\$20,609,816	\$16,009,520	\$4,709,792	\$133,504,095	(\$982,714)	-	\$132,521,381
VC University Advancement								
VC for University Advancement	\$2,592,158	\$681,276	\$446,214	-	\$3,719,648	(\$36,982)	-	\$3,682,666
VC for Research								
Research	\$1,533,714	\$427,622	\$2,143,811	\$156,575	\$4,261,722	\$673,683	-	\$4,935,405
Total Expenditures & Transfers	<u>\$112,245,667</u>	<u>\$25,812,528</u>	<u>\$31,558,808</u>	<u>\$7,862,171</u>	<u>\$177,479,174</u>	<u>\$2,252,577</u>	<u>\$600,000</u>	<u>\$180,331,751</u>

Note: Columns may not add due to rounding.



**Table A3. FY2005, Operations Fund, Original Expenditure Budget, University of Missouri - Rolla by Administrative Unit and Major Object of Expense**

<u>College/School/Division</u>	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & Non-Mandatory Transfers	Total Expenditures & Transfers
Provost								
Info Access & Tech Services	\$3,728,953	\$965,271	\$2,169,036	\$1,519,042	\$8,382,302	-	-	\$8,382,302









Table A9. FY 2005 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & NonMandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$73,065,837	\$15,675,011	\$8,173,575	\$1,218,229	\$98,132,652	\$104,866	-	\$98,237,518
Community Education	-	-	42,360	-	42,360	-	-	42,360
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	<b>\$73,065,837</b>	<b>\$15,675,011</b>	<b>\$8,215,935</b>	<b>\$1,218,229</b>	<b>\$98,175,012</b>	<b>\$104,866</b>	<b>-</b>	<b>\$98,279,878</b>
<b>RESEARCH</b>								
Institutes & Research Centers	\$371,813	\$97,484	\$74,981	-	\$544,278	(\$134,920)	-	\$409,358
Individual or Project Research	3,351,762	834,166	4,407,954	\$587,075	9,180,957	(332,935)	-	8,848,022
<b>TOTAL RESEARCH</b>	<b>\$3,723,575</b>	<b>\$931,650</b>	<b>\$4,482,935</b>	<b>\$587,075</b>	<b>\$9,725,235</b>	<b>(\$467,855)</b>	<b>-</b>	<b>\$9,257,380</b>
<b>PUBLIC SERVICE</b>								
Community Services	\$1,905,902	\$547,893	\$555,540	-	\$3,009,335	(\$102,526)	-	\$2,906,809
Cooperative Extension Services	170,472	29,000	8,500	-	207,972	-	-	207,972
<b>TOTAL PUBLIC SERVICE</b>	<b>\$2,076,374</b>	<b>\$576,893</b>	<b>\$564,040</b>	<b>-</b>	<b>\$3,217,307</b>	<b>(\$102,526)</b>	<b>-</b>	<b>\$3,114,781</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	\$3,715,352	\$973,672	\$617,465	\$1,773,713	\$7,080,202	-	-	\$7,080,202
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	229,771	55,595	34,100	-	319,466	(\$155,906)	-	-







Table A12. FY 2005 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & NonMandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	-	-	-	-	-	-	-	-
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	-	-	-	-	-	-	-	-
<b>TOTAL RESEARCH</b>	-	-	-	-	-	-	-	-
<b>PUBLIC SERVICE</b>								
Community Services	\$4,428,665	\$1,208,139	\$3,449,453	\$99,209	\$9,185,466	-	-	\$9,185,466
Cooperative Extension Services	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC SERVICE</b>	\$4,428,665	\$1,208,139	\$3,449,453	\$99,209	\$9,185,466	-	-	\$9,185,466
<b>ACADEMIC SUPPORT</b>								
Libraries	\$1,029,237	\$266,002	\$2,605,934	-	\$3,901,173	-	-	\$3,901,173
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	784,835	212,295	1,637,331	\$10,003	2,644,464	-	-	2,644,464
Ancillary Support	228,028	59,785	-	-	287,813	\$438,662	-	726,475
Acad Admin & Personnel Develop	402,143	79,149	924,640	-	1,405,932	(155,000)	-	1,250,932
<b>TOTAL ACADEMIC SUPPORT</b>	\$2,444,243	\$617,231	\$5,167,905	\$10,003	\$8,239,382	\$283,662	-	\$8,523,044
<b>STUDENT SERVICES</b>								
Student Services Admin	\$881,518	\$234,291	\$1,101,938	-	\$2,217,747	(\$2,202,747)	-	\$15,000
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	46(-)132HeaE	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-
	\$5,167,905	\$10,003	\$	(155,000)	0634(\$3,386,736)158(32)824,173			

Table A13. FY 2005 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University Wide Resources

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory & NonMandatory Transfers	Total Expenditures & Transfers
<b>INSTRUCTION</b>								
General Academic Instruction	\$147,531	\$41,492	\$28,800	\$25,000	\$242,823	\$142,000	-	\$384,823
Community Education	-	-	-	-	-	-	-	-
Off Campus Instruction	-	-	-	-	-	-	-	-
<b>TOTAL INSTRUCTION</b>	<b>\$147,531</b>	<b>\$41,492</b>	<b>\$28,800</b>	<b>\$25,000</b>	<b>\$242,823</b>	<b>\$142,000</b>	<b>-</b>	<b>\$384,823</b>
<b>RESEARCH</b>								
Institutes & Research Centers	-	-	-	-	-	-	-	-
Individual or Project Research	\$30,000	\$2,300	-	-	\$32,300	\$400,000	-	\$432,300
<b>TOTAL RESEARCH</b>	<b>\$30,000</b>	<b>\$2,300</b>	<b>-</b>	<b>-</b>	<b>\$32,300</b>	<b>\$400,000</b>	<b>-</b>	<b>\$432,300</b>
<b>PUBLIC SERVICE</b>								
Community Services	-	-	-	-	-	-	-	-
Cooperative Extension Services	-	-	-	-	-	-	-	-
<b>TOTAL PUBLIC SERVICE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ACADEMIC SUPPORT</b>								
Libraries	-	-	-	-	-	-	-	-
Museum & Galleries	-	-	-	-	-	-	-	-
Education Media Services	-	-	-	-	-	-	-	-
Ancillary Support	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop	\$76,375	\$12,852	\$28,773	-	\$118,000	(\$50,000)	-	\$68,000
<b>TOTAL ACADEMIC SUPPORT</b>	<b>\$76,375</b>	<b>\$12,852</b>	<b>\$28,773</b>	<b>-</b>	<b>\$118,000</b>	<b>(\$50,000)</b>	<b>-</b>	<b>\$68,000</b>
<b>STUDENT SERVICES</b>								
Student Services Admin	-	-	-	-	-	-	-	-
Social & Cultural Development	-	-	-	-	-	-	-	-
Counseling & Career Guidance	-	-	-	-	-	-	-	-
Financial Aid Administration	-	-	-	-	-	-	-	-
Student Health Services	-	-	-	-	-	-	-	-
Intercollegiate Athletics	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	-	-	-	-	-
<b>TOTAL STUDENT SVCS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INSTITUTIONAL SUPPORT</b>								
Executive Management	-	-	-	-	-	-	-	-
Fiscal Operations	-	-	\$72,300	-	\$72,300	\$8,500	(\$56,800)	\$24,000
Gen Administrative Services	-	-	-	-	-	-	-	-
Public Relations & Development	-	-	-	-	-	-	-	-
<b>TOTAL INSTITUTIONAL SUPPORT</b>	<b>-</b>	<b>-</b>	<b>\$72,300</b>	<b>-</b>	<b>\$72,300</b>	<b>\$8,500</b>	<b>(\$56,800)</b>	<b>\$24,000</b>
<b>OPERATIONS &amp; MAINT. OF PLANT</b>								
Physical Plant Administration	-	-	-	-	-	-	-	-
Building Maintenance	-	-	-	-	-	-	-	-
Custodial Services	-	-	-	-	-	-	-	-
Landscape & Grounds Maintenance	-	-	-	-	-	-	-	-
Fuel & Utility Purchases	-	-	-	-	-	-	-	-
Architecture/Engineering	-	-	-	-	-	-	-	-
Fuel & Utility Generated	-	-	-	-	-	-	-	-
Building Repairs	-	-	-	-	-	-	-	-
Equipment Repairs	-	-	-	-	-	-	-	-
<b>TOTAL OPERATION &amp; MAINT.-PLANT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SCHOLARSHIPS</b>								
Scholarships	-	-	-	-	-	-	-	-
Fellowships	-	-	-	-	-	-	-	-
<b>TOTAL SCHOLARSHIPS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL OPERATIONS EXPENDITURES</b>	<b>\$253,906</b>	<b>\$56,644</b>	<b>\$129,873</b>	<b>\$25,000</b>	<b>\$465,423</b>	<b>\$500,500</b>	<b>(\$56,800)</b>	<b>\$909,123</b>
<b>TRANSFERS</b>								
Mandatory Transfers	-	-	-	-	-	-	-	-
Non-Mandatory Transfers	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$253,906</b>	<b>\$56,644</b>	<b>\$129,873</b>	<b>\$25,000</b>	<b>\$465,423</b>	<b>\$500,500</b>	<b>(\$56,800)</b>	<b>\$909,123</b>